



أمانة الخطة الاستراتيجية



وكالة الجامعة للتطوير والجودة

Vice Rectorship for Development and Quality

Strategic Plan Secretariat

Report on
Financial Risks Facing the Funding of
Strategic Plan Projects of Najran University

1433/1438H

المخاطر المالية التي تواجه تمويل مشروعات الخطة الاستراتيجية



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Najran University, prepared in cooperation with all academic and administrative units of the university as well as interested parties from both inside and outside the university, the first strategic plan which extends for a period of five years starting from the year 1433 H until 1438 H.

The strategic plan includes twelve strategic goals and one hundred and twelve developmental projects covering all the educational, research, service and development activities of the university, to meet the requirements of the National Commission for Assessment and Academic Accreditation , so the University can apply for Institutional academic accreditation as well as academic accreditation for its study programs. The total cost of the developmental projects of the strategic plan is 3685.59 million Saudi Riyals distributed over four stages according to the priorities of the university, including the cost of the new university city project.

The first stage of the Strategic Plan projects have been launched, after studying the prioritization, with thirty six developmental projects with an estimated budget of one hundred and eighty seven million Saudi Riyals and seven hundred and forty three thousand Riyals. The university started the implementation of these developmental projects; but, the university faced obstacles in funding the projects, especially the projects with high budget. However, the projects with low budget were self-funded from the budget of the colleges which implement these projects. So that it can be mentioned that



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the main challenge facing Najran University, for being a newly established university, is funding the projects with high budget.

Implementation of these projects, however, that the estimated budget provision for the projects initial phase has faced many difficulties, including a the biggest risks facing the implementation of the Strategic Plan of the University of projects, especially projects that require a high budget, the projects that reduced the cost of implementation has begun the actual implementation of a self-financing colleges list implementation of these projects, and remains the funding of higher cost projects stumbling block in the implementation of this projects, as one of the challenges facing the emerging universities, including the University of Najran.

Based on the foregoing, the financial risks facing the implementation of the projects of the strategic plan of Najran University, and the failure to provide the estimated budget for each project, and using the budget and resources of the colleges to fund strategic projects, constitute a threat and a real danger from many aspects on the progress of implementing the developmental projects of the implementation plan of the strategic plan of Najran University. The most important negative effects associated with the financial risks facing the strategic plan projects are as follows:

First: Effects on achievement of the strategic goals of the University:

The failure to provide the estimated budgets for each project will result in not achieving the goals of the university, and consequently not achieving the



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institutional and program academic accreditation, which will hurt the reputation of Najran University in the academic society.

Second: Effects on the working groups of the projects:

The failure to provide the estimated budgets for each project will negatively affect the working groups in these projects through the following ways:

- Disappointment of the team work for not being rewarded for the work they are doing in the project.
- Unwillingness of the working group to work in the project at the proper time.
- The availability of experienced and highly skilled work group (experts), will be difficult when needed.
- The working group may quit during the implementation of the project.
- The necessary and important decisions will not be taken in the right time.

Third: Effects on providing the technical and technological requirements needed for the project:

- Failure to provide the necessary equipment for the project in the proper time, in addition, the difficulty of maintaining or repairing the equipments in case of unexpected crashes or damages.
- Inability to buy all that is needed for the project, will affect the quality of the project outputs.



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- The financial shortage may result in making the technological components of the project incompatible, which will result in hurting the project.

Fourth: Effects on the quality of projects outputs:

- The quality of the projects output are affected by the available self financial resources. The output of the colleges with enough funding resources will be much better than outputs of the colleges with limited financial resources, because the projects need to settings, equipments, surveys, and human resources which can not be obtained without enough financial support.

Fifth: Effects on the timeframe work of the project:

- Progress of the project may be delayed at the different stages of the project as result of the delay in providing the required budget of the project.
- The project will not be delivered in the exact time.

To try to avoid these negative effects resulting from the failure to provide financial funding for the Strategic Plan projects, Najran University began in searching for legal channels and alternative sources of financing the projects of the strategic plan with top priority. The trend of Najran University was to the Higher Education Fund to finance some of the projects of the strategic plan of the University which are consistent with projects funded by the Higher Education Fund.

In addition, there is another alternative source which is the financial support provided by some Royal figures for girls colleges. This source is considered an important and major source to fund some of the strategic plan projects which need urgent funding to satisfy the requirements of the National Commission



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for assessment and Academic Accreditation, so that Najran University can apply for institutional and program academic accreditation.

Therefore two studies had been prepared; the first was a detailed and comprehensive study to be submitted to the Higher Education Fund, which included seven major projects, as illustrated in Table (1). The first study included detailed information about the stakeholders, the outputs and outcomes for the students, and the required technical and human resources, in order to approve funding of the seven projects, which will contribute significantly to the achievement of institutional and program accreditation in Najran University. The second study was about financing which can be obtained from some Royal figures to fund some of the strategic plan projects and programs in Girls College, as illustrated in Table (2).

Table (1): The projects proposed to be funded by the Higher Education Fund and the estimated budget:

No.	Title of the Project	Estimated Budget (Saudi Riyal)
1	A recent study on the needs of community and job market from the academic programs of the University of the labor market (40 programs)	715000



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No.	Title of the Project	Estimated Budget (Saudi Riyal)
2	Qualification of the academic programs of the colleges in the University to obtain National and International academic accreditations (9 programs)	20,000,000
3	Establishment of an integrated system for academic advising in all academic units of the University	1,775,000
4	Development of new programs in the University according to the requirements of the community and job market.	25,000,000
5	Establishment of central administration for community partnerships in the University.	206,000
6	Establishment of College of Health Sciences for female students in Najran University branch at Sharora.	100,000,000
7	Establishment of a center for Future studies in order to achieve the strategic goals of the University .	300,000
Total		148,996,000



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Table (2): The projects proposed to be funded by funders who support Girls Colleges and the estimated budget:

No.	Title of the Project	Estimated Budget (Saudi Riyal)
1	Improving and qualifying the academic programs in Girls Colleges to obtain National and International academic accreditations.	6,000,000
2	Academic and social qualification of female students through establishment of a system for academic advising in Girls Colleges.	1,000,000
3	Qualifying female students to be ready for Saudi job market through establishment of new programs according to the needs of community and job market	10,000,000
4	Establishment of College of Health Sciences for female students in Najran University branch at Sharora.	10,000,000
Total		27,000,000



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The above mentioned information, indicate the urgent necessity to provide the required financial funding to implement the strategic planning projects to avoid the serious risks and negative effects which emerged, so Najran University can achieve its strategic goals.

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